

# Sagard Private Credit Fund

June 2024

Strictly Private & Confidential.

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# The Sagard Private Credit Fund harnesses Sagard's institutional-calibre credit capabilities to offer Canadian investors the opportunity to participate in this attractive asset class

The Fund will invest in a broadly diversified portfolio of private credit investments, comprised mainly of floating rate, senior secured, first-lien loans originated by Sagard, together with traded and asset-based loan opportunities. In essence, the Fund will make loans to private companies, receive interest payments on those loans and then distribute the net proceeds to its investors in the form of distributions.

The Fund expects to launch in Summer 2024, and Sagard, its affiliates and employees intend to invest at least \$25M in the Fund.



Monthly distributions, driving initial indicative annual net returns<sup>\*</sup> of 9-10%<sup>1</sup>



Capital preservation & NAV stability with senior secured, first-lien priority

Inflation protection via floating-rate loans



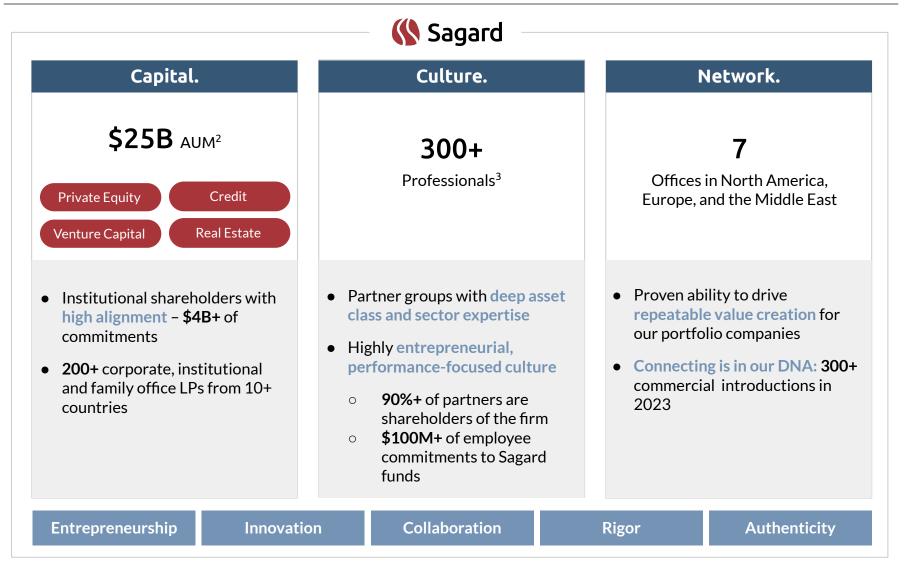
**Convenient evergreen structure** with monthly subscriptions & quarterly liquidity

Currency hedged to CAD\$ to minimize foreign exchange risk

<sup>\*</sup> Over the course of a full investment cycle (assuming the fund's portfolio is fully invested and stable market conditions), comprised mainly of distributions. There can be no assurance that any distributions will be made to investors. For information regarding calculation of performance information, please refer to "Performance Reporting" in the Appendix.

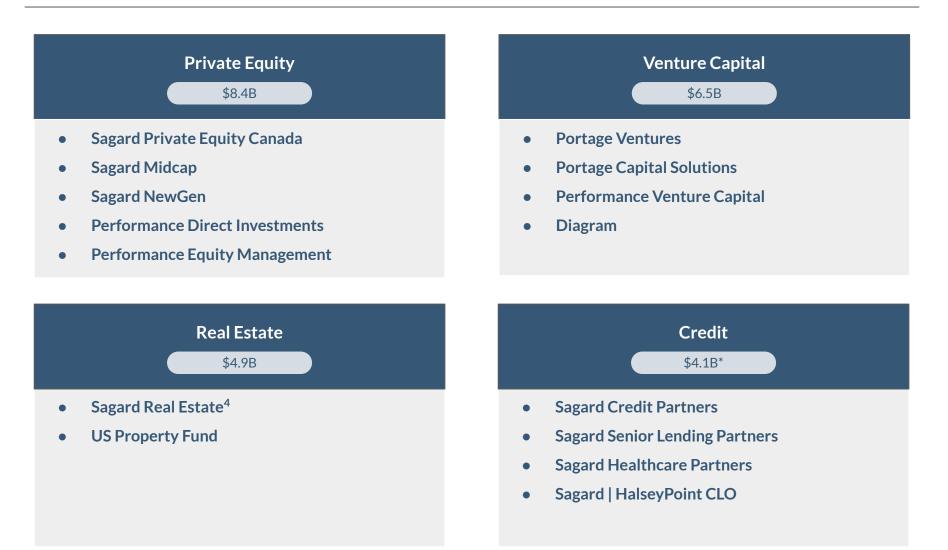
# About Sagard

# Sagard is a global multi-strategy alternative asset manager



As of March 31, 2024. All references to "dollars" or "\$" are to U.S. dollars unless otherwise stated.

## We operate 15 strategies across 4 asset classes



As of March 31, 2024. Sagard's total AUM is \$25.1B as of March 31, 2024. This page does not include AUM from legacy assets, funds where Sagard has an advisory role, and Grayhawk. \*Excludes 3.1B of AUM held by Sagard | HalseyPoint CLO.

# Sagard has a robust shareholder and affiliate network

- Power Corporation of Canada (PCC), Sagard's majority shareholder, is a publicly-listed holding company controlled by the Desmarais family with a market capitalization of \$24.7B<sup>5</sup> and \$3.1T of AUA<sup>6</sup>
- A number of PCC ecosystem partners have become Sagard's LPs over the past few years and support its development



All references to "dollars" or "\$" are to U.S. dollars unless otherwise stated. Please refer to "Performance Reporting" in the Appendix.

Why Invest in Private Credit? **Broadly defined, private credit is lending by non-bank institutions.** The borrower may be a public or private company that requires financing for any number of potential objectives, from funding business expansion to optimizing its balance sheet.

Generally, the borrower lacks access to traditional bank financing and/or might prefer to work with a lender who can offer more flexible terms and faster loan processing.

For the investor, private credit offers the potential for higher yield and increased protections vs. traditional fixed income, thanks to more tightly negotiated terms, covenants and pricing.

This being said, private credit covers a broad range of strategies, each offering different risk-return profiles.

#### Several key types of private credit include:

#### Senior direct lending - Sagard's exclusive focus

Senior secured loans made directly to middle-market companies that typically offer relatively stable spreads

#### Junior/mezzanine debt

Subordinated loans that combine elements of debt and equity, with the expectation of higher returns than traditional senior debt

#### **Distressed debt**

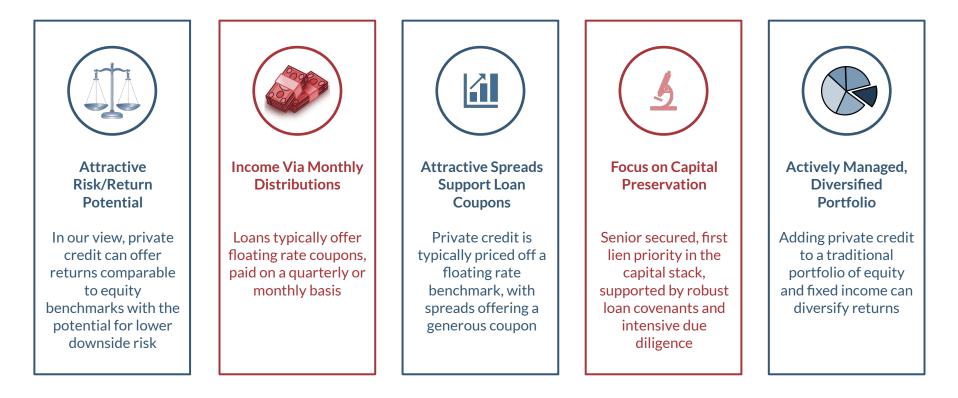
Lending to insolvent or distressed borrowers, which typically involves more risk but potential for higher upside as companies are restructured

#### **Specialty finance**

Non-corporate lending in areas like equipment leasing, consumer finance, commercial real estate finance or asset-based finance

# We believe private credit is an attractive asset class

Private credit is one of the fastest growing private asset classes, forecast to grow to \$2.3 trillion in assets globally by 2027.\* While institutional investors are allocating ~5-8% of their assets to private credit, more than half plan to increase their allocations.\*\* The asset class can offer several core benefits, including:

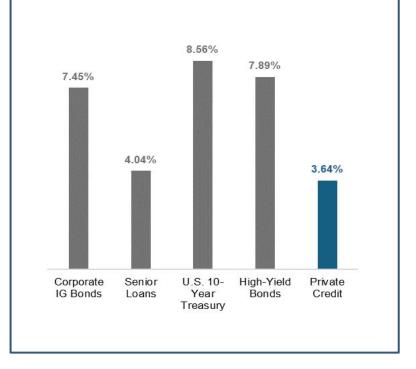


<sup>\*</sup> Preqin Special Report: The Future of Alternatives in 2027 / \*\* Goldman Sachs, "Balancing Act: Building Private Credit Portfolios" (Oct 2023); Bloomberg, "Investors to Increase Allocation to Private Credit" (Dec 2023) There can be no assurance that any distributions will be made to investors.

# Private credit can deliver higher returns with lower volatility than most other fixed income alternatives



#### Lower volatility in the average annual return vs. other fixed income assets



For illustrative purposes only. Total Returns and Risk: March 31, 2010 through December 31, 2023.

Annualized Return is periodic returns rescaled to a period of one year. Volatility represents the standard deviation of the annualized returns.

Corporate Investment-Grade Bonds represented by Bloomberg U.S. Corporate Total Return Index (LUACTRUU), Senior Loans represented by Credit Suisse Leveraged Loan Total Return Index (CSLLLTOT), U.S. 10-Year Treasury represented by S&P US Treasury Bond Current 10-Year Index (SPBDU1BT), High-Yield Bonds represented by Bloomberg US Corporate High Yield Total Return Index (LF98TRUU), Private Credit represented by Cliffwater Direct Lending Total Return Index (CDLI).

Source: Bloomberg, Cliffwater

Sagard's Private Credit Platform

# Sagard's credit platform is led by an experienced investment team, most of whom have worked together prior to joining the firm



Adam Vigna (Co-Founder, Chief Investment Officer)

- Former Global Head of CPPIB's credit business, which over his 8-year tenure (2008-2016, became group head in 2013) grew to an \$18 billion portfolio\*
- Previously was a VP at Goldman Sachs in the Special Situations Group
- 20 years investing experience



Lynn Hopton (Chief Investment Officer & PM, Sagard | HalseyPoint)

- Formerly, Co-Head and Senior Managing Director of Leveraged Debt at Columbia Management
- Previously worked at AIG/SunAmerica and Security Pacific Merchant Bank
- 18 years investing experience



**Dev Gopalan** (Partner & PM, Sagard Senior Lending Partners)

- Former Head of US Private Credit at KKR and CEO of Angel Island Capital
- Previously worked at CPPIB and Goldman Sachs' respective credit businesses
- 19 years investing experience



Yvonne Stevens (Chief Operating Officer, Sagard | HalseyPoint)

- Formerly, Co-Head and Senior Managing Director of Leveraged Debt at Columbia Management
- Previously worked at AIG/SunAmerica
- 18 years investing experience



**Mustafa Humayun** (Partner & PM, Sagard Credit Partners)

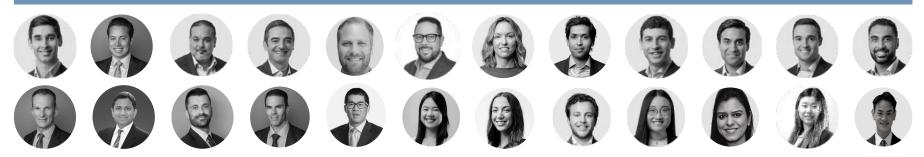
- Former Managing Director in CPPIB's credit business and led multiple sector teams across North and South America
- 17 years investing experience



**David MacNaughtan** (Partner & Head of Sagard Healthcare)

- Formerly, Head of Intellectual Property investment strategy at CPPIB; EVP & Co-Head, Royalty Monetization at DRI Capital
- 27 years investing experience

#### Supported by a robust team of seasoned investment professionals



\* This investment activity represents the estimated amount of capital structured and sourced, at CPPIB, in which Adam Vigna and team played an instrumental role. This investment activity is not representative of investment activity at Sagard. Sagard has not independently verified this information and it is provided solely for informational purposes. A number of different team members at CPPIB were involved in the investment activity described herein and these individuals will not be involved at Sagard. Certain statements contained herein are based on the subjective views and opinion of Sagard and cannot be independently verified.

# Sagard's institutional private credit strategies

# Sagard Credit PartnersSCP ISCP IINon-sponsor direct lending<br/>strategy focused on the North<br/>American middle market• 2017 vintage<br/>• \$557M committed capital<br/>• 14.0% gross IRR14<br/>• 10.9% net IRR15• 2022 vintage<br/>• \$1,367M committed capital<br/>• 16.9% gross IRR14<br/>• 12.0% net IRR15

#### **Sagard Senior Lending Partners**

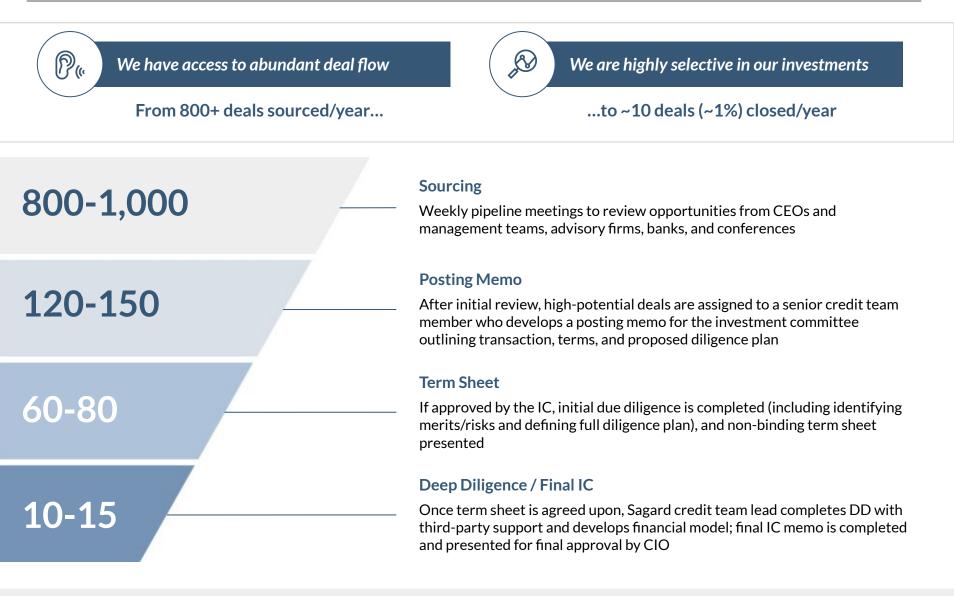
Senior non-sponsor direct lending strategy focused on the North American middle market

#### SSLP I

- 2022 vintage (final close May 30, 2024)
- \$741M committed capital
- 7-9% unlevered target net IRR<sup>1,15</sup>

All data as of March 31, 2024. All references to "dollars" or "\$" are to U.S. dollars unless otherwise stated. Past performance not a guarantee of future results and there can be no assurance that historical trends continue. Please refer to "Performance Reporting" in the Appendix.

# Sagard's robust and systematic approach to sourcing



# What Sagard looks for across the sourcing process

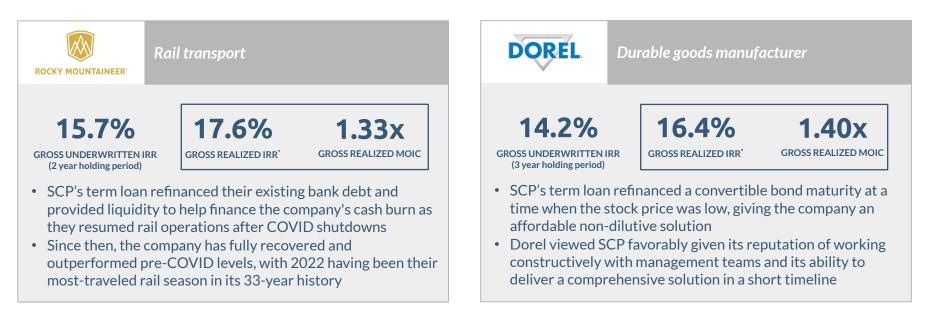
#### **Borrowers** with 2+ of these attributes...

- → Market leadership and/or pricing power
- → **Recession resilience** (e.g., excess free cash flow)
- → Management alignment (e.g., major equity ownership, exit incentives)

#### ....Sourced from our broad network

- → **Direct connection to borrower** (e.g., relationship with management, previous borrower)
- → Long-term relationship with intermediary, who usually comes from our database of 300+ channels

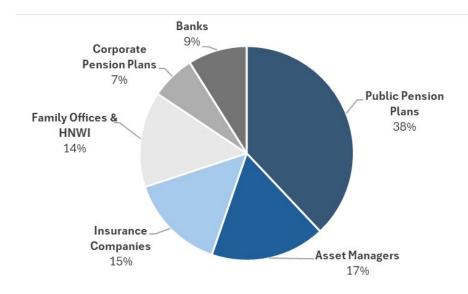
#### **Examples of Sagard Credit-backed companies**



\* Gross Portfolio IRR on Realized Investments is based on portfolio cash flows, including the investment amount at inception, income earned, and realized proceeds of the investments that have been fully exited to date.

# A number of major institutions invest in Sagard's credit platform

Total Institutional Investors & Commitments					
Fund Name	Institutional Investors <sup>*</sup>	Committed Capital (US\$M)			
SCP I	21	557			
SCP II	24	1,367			
SSLP I	7	741			
Total	33**	2,665			





The aggregated capital committed by each LP over the course of the LP's relationship with the firm unless otherwise specified.

<sup>\*</sup> Includes institutional LPs only./<sup>\*\*</sup> This total shows the unique number of institutional investors. Some LPs are invested in more than one Sagard credit fund.

The Sagard Private Credit Fund Overview

The Sagard Private Credit Fund harnesses Sagard's institutional-calibre credit capabilities to offer Canadian investors the opportunity to participate in this attractive asset class



Monthly distributions, driving initial indicative annual net returns<sup>\*</sup> of **9-10%**<sup>1</sup>



Capital preservation & NAV stability with senior secured, first-lien priority



Inflation protection via floating-rate loans



Evergreen structure with monthly subscriptions & quarterly liquidity



Currency hedged to CAD\$ to minimize foreign exchange risk Eligible for registered plans, such as RRSPs, RESPs, TFSAs and more



0.3% discount on credit advisory fees for subscribing by Nov. 1, 2024

\* Over the course of a full investment cycle (assuming the fund's portfolio is fully invested and stable market conditions), comprised mainly of distributions. There can be no assurance that any distributions will be made to investors. For information regarding calculation of performance information, please refer to "Performance Reporting" in the Appendix.

# Key differentiating investment targets

	Middle market focus	Non-sponsor lending focus
What it is	<ul> <li>Middle market companies have annual revenues between \$10M and \$1B</li> <li>They are the backbone of our economy - it is estimated there are 200,000+ in the US and Canada</li> </ul>	<ul> <li>Non-sponsored lenders work directly with borrowers (often the company founders) without an intermediary</li> <li>This contrasts to sponsor finance lending, where a PE firm helps facilitate the loan for the company</li> </ul>
Why it matters	<ul> <li>Middle market companies may have more complex financing needs than large companies, and often look for more flexible options to scale their business</li> <li>Today, we believe that there are fewer providers who service these companies; given the current environment, many lenders have moved to the upper middle market as funds have grown</li> </ul>	<ul> <li>Post-pandemic, we see that banks have become more risk-averse; sponsor-led loans are quicker and easier, as the sponsor expedites the underwriting process</li> <li>As such, we believe that many entrepreneurs who are looking for flexible financing options are overlooked by traditional lenders, creating an opportunity for non-sponsor lenders</li> </ul>
What it means for our investors	<ul> <li>In our view, fewer competitors lending to these companies allows for enhanced pricing and improved downside protection (i.e., advantageous terms on first-lien loans, tighter covenants)</li> <li>Non-sponsored deals typically offer yields of ~1-2%<sup>*</sup> above comparable sponsored credits</li> <li>Our core business is the tight management of risk; we are extremely selective and take the time we need to diligence our deals and obtain the highest risk/return profile possible</li> </ul>	

\* "Understanding Private Credit: Sponsored vs. Non-Sponsored Financing", Brookfield Oaktree White Paper 2023

# Portfolio snapshot

#### Overview of portfolio construction

North America mid-market focus	With up to 20% for ROW (targeting Western Europe & Australia)	
Non-sponsor finance focus	To capitalize on market need and drive superior spread & credit protections	
60-65%	Run-rate <sup>*</sup> allocation to direct private loans	
\$5-500M	Target EBITDA range	
0.25%-5%	Target position size; with	

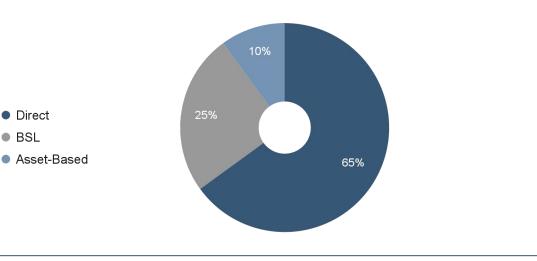
10% hard cap

#### Initial Indicative Portfolio Construction

#### The fund will allocate to three major types of assets:

- Direct private credit originated by Sagard, including co-investments with other Sagard credit strategies, partnerships with banks, healthcare/royalty lending, and other private credit opportunities
- Asset-based opportunities, such as whole loans and collateralized loan obligations (CLOs) that have the potential to generate attractive yields with downside protection
- **Broadly syndicated loans (BSLs)**, to provide a degree of liquidity within the portfolio; the allocation to BSLs will be higher initially to deploy seed capital quickly and start generating returns

**Run-Rate\* Indicative Portfolio** 



While Sagard targets the portfolio above, in good faith, there is no assurance that such results can be achieved. There can be no assurance that Sagard will be able to implement its investment strategy or achieve its investment objective. \* Run-rate expected at 12 months post launch.

# Summary of key terms

Structure	Sagard Private Credit Fund ("Access Fund") is a trust under the laws of Ontario, managed by iCapital Network Canada Ltd. ("iCapital"). The underlying fund is Sagard Private Credit LP ("Master Fund"), a limited partnership under the laws of Ontario, with Sagard Private Credit GP Inc. ("Sagard") as its general partner		
Offering	The Access Fund will offer Class F Units, Class A Units and Class X Units, all of which will be hedged back to the Canadian dollar		
Investor Eligibility	Canadian accredited investors under applicable securities laws		
Min. Investment	\$10,000 initial; \$500 subsequent		
Distributions	Expected monthly, though not guaranteed. Distributions will be reinvested unless the investor advises otherwise		
Subscriptions & Valuations	Monthly subscriptions accepted at NAV on the first business day of each month; must be submitted 12 business days prior. Monthly valuations on the last business day of each month		
Redemptions	Redemptions are accepted quarterly at quarter-end NAV, with 75 calendar days' notice. No limit on redemptions at Access Fund; however, Master Fund redemptions are limited to 5% of Master Fund AUM per quarter. Access Fund may charge an early redemption fee of 2% of NAV for redemptions made within one year. Manager has discretion to suspend redemptions		
Launch & Term	The Access Fund expects to launch in Summer 2024 as a perpetual vehicle		
Leverage	Expected portfolio leverage of 1.5x, with max of 2.0x		
Registered Plan Eligibility	Units will be eligible for investment by registered plans such as RRSPs, RRIFs, DPSPs, RESPs, RDSPs, and TFSAs		
Performance Fees	Quarterly performance fee of 15% subject to 1.25% per quarter total return soft hurdle with high water mark		
Credit Advisory Fees	Access Fund	Master Fund	
Class F	0.2% p.a. of NAV	1.3% p.a. of NAV	
Class A	1.2% p.a. of NAV (incl. 1.0% advisor servicing fee)	1.3% p.a. of NAV	
Class X	0.2% p.a. of NAV	1.0% p.a. of NAV, including 0.3% discount for subscribing by Nov. 1, 2024	

# Appendix

# Sagard has team members experienced in investing across cycles, with exposure in workouts and restructurings

#### **Experienced in Navigating Stressed & Distressed Situations**

The team has experience investing in distressed situations and achieving favourable outcomes throughout their careers.

- Adam Vigna and Mustafa Humayun have led several successful workouts and invested in various distressed situations involving restructurings during their time at Goldman Sachs Special Situations Group ("GS SSG") and CPPIB
- Dev Gopalan invested in distressed situations (loans priced in the 70s and 80s) with Sensata and PQ, where the underwriting case envisioned a bankruptcy for both positions, but they were ultimately realized at par
- Collectively, Sagard has developed relationships with key service providers involved in these situations, including
  high-profile restructuring lawyers in Canada & the US, as well as restructuring advisors such as FTI, Alvarez & Marsal,
  Moelis, Houlihan Lokey, TD Special Situations, Rothschild, and BMO

PlyGem (at GS SSG)	Ally Financial / Rescap (at KKR)	Laricina Energy (at CPPIB)	Just Energy (at Sagard)
<b>//</b> Ply Gem <sup>.</sup>	ally		Just energy
Vinyl siding and window manufacturer	Residential mortgage originator	Oil sands exploration	Energy retailer
Invested in the company's debt at distressed levels during financial crisis; led debt exchange negotiations and ultimately was taken out at a meaningful gain	The Rescap position was sold even dollar and moved into the Ally complex at a senior subordinated bond; Rescap recoveries resulted at 70 cents, while the Ally position realized at par	Event of default due to missing minimum production covenant; led a restructuring that ultimately resulted in a creditor protection filing and favourable exit under CCAA	Led a recapitalization transaction in 2020 that resulted in C\$500M of face value debt being extinguished with Sagard Credit having zero capital impaired

# Our sourcing system

#### **Active Pipeline**

- Personal networks of SSLP and SCP
- Referrals from other Sagard strategies and the broader Sagard ecosystem
- Direct outreach to Sagard Leadership
- Long-term relationships with advisors/recurring updates
- Benefiting from strong relationships with borrowers who become references for future deal flow
- Thematic sourcing

#### Rigorous Monitoring & Dynamic Portfolio Management

- Monthly reporting packages from borrowers to actively monitor performance and liquidity
- Regular touch points with management to receive "real-time" business updates
- Allows for a proactive approach to predict potential covenant issues
- Utilize data from Sagard's firm-level portfolio for sourcing and to underwrite new opportunities

Deal pipeline should not be relied upon as an indicator of future deal sourcing.



#### Disciplined, Focused Screening

- SSLP and SCP Deal Screen
- Support from bi-weekly Sagard pipeline review
- Timely Pass/Move

#### Established Due Diligence Process

- Private equity style due diligence focused on identifying key drivers and risks
- Utilizing Sagard's internal resources & advisors, as well as Sagard's established external network
- Sagard Value Creation team considered a key resource in evaluating KPIs for each business

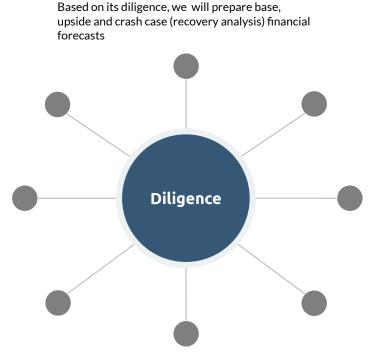
# Our underwriting process

#### The following summarizes key elements of our due diligence process:

#### Customer, Supplier, and Competitor Diligence

In addition to access to the PCC network, we may also use expert networks to find consultants and advisors with specific expertise in a target industry or company

#### **Projections and Cases**



#### **Review of Major Contracts**

Customer, supplier, employment and other contracts/ agreements are analyzed by lawyers and the deal team to understand any potential risks

#### Legal Review

We, along with a third-party law firm, will conduct full legal due diligence, including corporate structure review, litigation review, review of collateral, as well as analysis of organizational documents and board minutes

#### **Quality of Earnings Reports**

We will typically hire an accounting firm to analyze the reported earnings and cash flows of the potential borrower to assess any adjustments or add-backs

#### **References and Background Checks**

We obtain competitor and character references on a potential borrower and its management team. Our team conducts background checks in respect of criminal and civil litigation history of the potential borrower and key members of the management team, along with media and other investigative checks

#### **Technical Reports**

In specialized industries, we will engage best in class experts to augment its own diligence

#### **Third Party Audits**

Where necessary, we will engage third party experts to conduct field audits of a potential borrower's facilities, regulatory and environmental records

# Our approach to risk management



- Private equity style due diligence approach to private credit
- → Our team has expertise required to analyze complex situations that other lenders choose not to invest time into



- → Majority of deals are expected to be bespoke and direct, depending upon size of tranche and the company
- → Our team is building a Monte Carlo simulation tool to assess risk at the portfolio level



- → Investments are monitored through regular management calls, internal review meetings, and board observation rights
- → Our team has a proven ability to successfully restructure underperforming credits

#### Management Calls and Meetings

Weekly ad-hoc calls with portfolio company executives to informally monitor the health of the business. Calls with management teams typically involve some or all of the original deal team, including senior members.

#### Internal Weekly, Monthly, and Quarterly Review Meetings

Weekly and monthly group meetings to discuss financial updates and strategic initiatives. On a quarterly basis, the entire investment team reviews each investment and assesses the financial health and cash flow profile of the business.

#### **Board Observation Rights and Financial Reporting**

As part of the credit agreement, we typically receive board observation rights. All financial reporting, board updates and any other new information received is first analyzed amongst the deal team, then discussed in real-time during our weekly calls.

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# Performance Reporting (1 of 2)

<sup>1</sup>The projected returns, forecasts and estimates (including, without limitation, any projected rates of return) included herein are necessarily speculative in nature, involve elements of subjective judgment and analysis and are based upon various assumptions made by Sagard in relation to the investment strategy being pursued by the fund referenced herein. It can be expected that some or all of such assumptions may prove to be incorrect or may vary significantly from actual results. Any change or inaccuracy in such assumptions will impact actual results. Accordingly, actual results may differ materially from those projected returns herein. Moreover, while Sagard (the "Firm") generally focuses on investments that are anticipated to provide such projected returns, it is not the case that every investment made will yield such returns. Projected returns are hypothetical and do not reflect the actual returns of any Firm client or investor. No assurance, representation or warranty is made by any person that the projected returns will be achieved and undue reliance should not be put on them. Additional information about the key assumptions used in determining the projected returns and the factors that could cause actual results to differ materially from the projected returns are available upon request.

<sup>2</sup> Assets Under Management ("AUM") As of March 31, 2024 is the sum of:

- i. net asset value of private equity, venture capital, private credit and healthcare funds, including uncalled capital commitments of those funds and unused leverage,
- ii. gross asset value of the underlying real estate of Sagard Real Estate funds and separate accounts,
- iii. fair value of assets held in co-investment vehicles managed by Sagard and uncalled capital commitments of those co-investment vehicles,
- iv. AUM of other managers controlled by Sagard, including fund of funds AUM of the previous quarter, adjusted for subsequent closes during the current reporting quarter (expected AUM pro-forma for the acquisition of PEM), and
- v. fair value of all other assets managed by Sagard that are not otherwise included in the clauses above.

Our definition of AUM is not based on any definition contained in our fund management agreements. Furthermore, our calculation may differ from the manner in which the SEC defines "Regulatory Assets Under Management" on Form ADV and from the AUM definition used by other asset managers.

<sup>3</sup> Includes employees employed by Sagard Holdings Inc. and Sagard SAS, as well as affiliates of Sagard Holdings Management Inc., Grayhawk Investment Strategies Inc. and EverWest Real Estate Investors, LLC.
<sup>4</sup> References herein to Sagard Real Estate are intended to refer to EverWest Advisors LLC, which is registered with the U.S. Securities and Exchange Commission as an investment advisor, EverWest Real Estate Investors, LLC and their affiliates. Sagard acquired EverWest on November 19, 2021. The term "Sagard Real Estate" as used herein may refer to one or more of the following entities: EverWest Advisors, LLC dba Sagard Real Estate Advisors, which is registered with the U.S. Securities and Exchange Commission as an investment advisor; EverWest Real Estate Investors, LLC dba Sagard Real Estate Investors, LLC dba Sagard Real Estate Investors; EverWest Property Services, LLC dba Sagard Property Services; or their affiliates, individually or collectively, as the context requires.

<sup>5</sup> Data as of March 31, 2024.

<sup>6</sup> Total assets under administration as of March 31, 2024.

<sup>7</sup> Consolidated assets as of June 30, 2023.

<sup>8</sup> AUA as of June 30, 2023.

<sup>9</sup> In February 2023, Personal Capital was rebranded into the Empower Retirement Brand.

<sup>10</sup> Data as of March 30, 2023.

<sup>11</sup>Data as of September 30, 2023.

<sup>12</sup> Data as of March 30, 2022.

<sup>13</sup>Data as of November 21, 2023.

<sup>14</sup> Gross IRR is a measure of the discounted cash flows (inflows and outflows) related to an investment. Gross Portfolio IRR is based on the portfolio cash flows, including the investment amount at inception, income earned, realized proceeds and carrying value of the portfolio as of March 31, 2024. Gross performance information does not reflect inception-to-date management fees, any fund expenses borne indirectly by investors in a fund, carried interest charged by the Firm or its affiliates or, to the extent applicable, expected credit losses, which will reduce returns and in the aggregate are expected to be substantial.

<sup>15</sup> Net Fund ITD IRR represents the annualized IRR on the total Limited Partners' capital contributions, distributions, and the Fund's net asset value after management fees, fund expenses, and carried interest as of March 31, 2024. Net Fund ITD IRR incorporates the performance results of certain investors who pay no or reduced management fees and/or no or reduced carried interest, and accordingly some investors may earn lower returns than those set out herein.

# Performance Reporting (2 of 2)

#### Past Performance Disclaimer

Past performance contained herein is not necessarily indicative of future results and there can be no assurance that any fund referenced herein will achieve comparable results or that such fund will be able to implement its investment strategy or achieve its investment objective.

#### **Target Returns Disclaimer**

The target returns, forecasts and estimates (including, without limitation, any targeted rates of return) included herein are necessarily speculative in nature, involve elements of subjective judgment and analysis and are based upon various assumptions made by the Firm in relation to the investment strategy being pursued by the fund referenced herein. It can be expected that some or all some or all of such assumptions may prove to be incorrect or may vary significantly from actual results. Any change or inaccuracy in such assumptions will impact actual results. Accordingly actual results may differ materially from those targeted returns herein. Moreover, while the Firm generally focuses on investments that are anticipated to provide such target returns, it is not the case that every investment made will yield such returns. Target returns are hypothetical and do not reflect the actual returns of any Firm client or investor. No assurance, representation or warranty is made by any person that the target returns will be achieved and undue reliance should not be put on them.

#### **Recycled Capital Disclaimer**

The returns presented herein include all return generated by reinvested capital and profit. Without such reinvested capital, the returns presented herein could be materially lower.

#### **Credit Facility Disclaimer**

Certain funds borrow under a credit facility (sometimes referred to as a "subscription line") to make investments and pay expenses and for other purposes to the extent permitted by the fund's partnership agreement. Such fund-level borrowing to fund investments impacts net IRR calculations because net IRR is calculated based on investor cash outlays to, and returns from, the funds and as such, returns depend on the amount and timing of investor capital contributions. To the extent, a fund uses borrowed funds in advance or in lieu of calling capital, investors make correspondingly later or smaller capital contributions. Accordingly, this fund-level borrowing results in higher net IRR than if capital had been called to fund the investments, even after taking into account the associated interest expense of the borrowing.

## Acknowledgment and Disclaimer

By accepting receipt of this document and reviewing the content set forth herein, you acknowledge having read and agreeing with the following terms.

The information contained herein is in summary form for convenience of presentation. It is not complete and it should not be relied upon as such. The information set forth herein was gathered from various sources which Sagard Holdings Manager LP ("Sagard"), the investment manager of Portage Ventures, Portage Capital Solutions, Sagard Credit Partners, Sagard Senior Lending Partners, Sagard Healthcare Partners, and Sagard Private Equity Canada, believes, but has not been able to independently verify and does not guarantee, to be accurate. For convenience of presentation, Sagard has included information in this presentation about certain of its affiliates and ecosystem partners, including Sagard SAS, Diagram Corporation and Grayhawk Investment Strategies Inc. which information is and incorporated herein without independent verification by Sagard.

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